

#### GOODERHAM & WORTS NEIGHBOURHOOD ASSOCIATION (GWNA) INC.

Website: <u>www.gwna.ca</u> Twitter: @GWNAtoronto Facebook: Gooderham & Worts Neighbourhood Association

#### **GWNA MINUTES OF BOARD MEETING**

Held via Video Conference Monday April 11, 2022 at 5:30 pm.

#### Attendees

Diana Belshaw (Chair) Neil Betteridge Mick Brighton Alison Burns Phylis Coles Christopher Needles Greg Papp Catherine Schryer Dena Taylor Mark Wagner

#### Regrets

Sheila Iseman

- 1. Approval of Agenda: Moved by Dena Taylor; seconded by Phylis Cole. Approved
- 2. Motion to approve the election of the executive at a meeting held on March 23, 2022: Moved by Phylis Cole; seconded by Neil Betteridge. Approved. *President: Diana Belshaw; Vice-President: Neil Betteridge; Secretary: Catherine Schryer; Treasurer: Greg Papp*

#### 3. Introductions:

Board members introduced themselves by providing brief summaries of their careers and interests.

#### 4. **History of GWNA**:

Diana Belshaw provided a brief history of the organization.

#### 5. SWOT ANALYSIS:

# Strengths

- Knowledge
  - Wealth of historic knowledge history of being strong advocates for the community for decades
- Representation

- Representation from all buildings
- Representing clear geographic boundaries physical integrity to our area
- Representing a desirable neighbourhood

### - Relationships

- Credibility with media and City
- Strong relationships with City Councillors' offices
- Past relationship with Distillery Management (varies dependent on mgt)

#### - Resources

- City resources are available to this neighbourhood (vs marginalized neighbourhoods)
- Updated web site and full set of social media channels
- Good venues available for social events

# Weaknesses

### - Representation

- Declining membership rates
- Lacking diversity (racial, age, etc.)
- Organization can seem insular

# - Internal Relations/Engagement

- Personal communications/ contact and membership drives difficult during pandemic years
- Reduced number of external speakers has reduced engagement
- Some residents hold grudge against the organization that is hard to overcome (80 Mill St)

# - External Relations/Engagement

- Profile of GWNA/ visibility
- Difficulty to date establishing productive relationship with Distillery Management
- Two separate Councillors offices makes some advocacy difficult

# **Opportunities**

# - Internal Relations/Engagement

- Engage future residents of new buildings under development to diversify membership
- Tap into investor unit owners or renters' concerns and interests for the Distillery area to broaden membership
- Conduct needs assessment survey of broader community through property management distribution to better understand neighbourhood concerns and interests

# - External Relations/Engagement

- Coordinate property managers to have unified voice with Distillery (e.g. several buildings may have a concern with Distillery Security)
- Collaborate with other FoSTRA RA's on content and resource development for community meetings
- Connect with the new university that is coming in
- Forge supportive connections with AHT and Rekai at Cherry Place
- Align with artist groups or companies that have historic ties to Distillery or will occupy future nearby developments like FPS bring new perspective/dimension to programming

- Promote creation of a Master liaison group with the City, developers, GWNA, WDLC for coordinated holistic input and management of impact of development in the area
- Assess our scope/boundaries and liaison with other neighbourhood associations that represent the sphere of influence on our neighbourhood to amplify our voices (e.g. in relation to developments at Quayside, First Parliament, etc.)

# Threats

### - Political

- Loss of historic knowledge/relationship with existing City Councillors Joe Cressy (leaving politics) and Kristyn Wong Tam (MPP candidacy) and their staff members
- Use of MZOs and eMZOs by the Ontario (Ford) government and their negative impact on the degree of voice and participation we have in the urban planning process

### - Environmental

- Disappearing public space, including green space
- More issues with traffic as developments intensify
- Hotel/conference centre at the corner of Mill & Trinity could change the nature of the neighbourhood
- Risk of further loss of GWNA residents/members in face of another decade of heavier than ever before construction disruption

#### - Social

- Magnitude of information in the environment means that GWNA messaging/ communications are getting lost
- Sheer amount of change in the neighbourhood makes it difficult as volunteers to stay on top of so many files
- Overwhelming learning curve deters people from getting involved
- COVID is making community building a huge challenge
- Risk of neighbourhood becoming an investment community vs current owner-occupied may mean a more transient community

# 6. Priorities and Short Term Goals:

- a. Diana Belshaw identified two key priorities: Clear communications and Membership growth.
- b. Discussion developed around how to engage owners and renters in the Distillery especially since the pandemic has reduced membership.
- c. The following suggestions emerged
  - i. Some type of needs assessment
  - ii. The need for a clearer expression of the mission of the GWNA
  - iii. A revisioning of the traditional meeting format.
- d. Under GWNA by-laws, Board meetings must be open to all. Traditionally, the meetings have consisted of a speaker followed by an open Board meeting. Many attendees have not understood this structure. The next board meeting being held on Monday, May 9 will begin with a brief open Board meeting (6:30 7:00 pm), followed by speaker(s) who will address issues such as development, security, and the Distillery. Ample time will be provided for audience engagement.

e. The possibility of a needs assessment and the development of a clearer mission statement will be investigated.

#### 7. Board responsibilities:

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- a. Neil Betteridge agreed to take on the Chair of Development position
- b. Mark Wagner assumed responsibility for the GWNA website
- c. Chris Needles agreed to oversee GWNA Facebook page and other social media
- d. Phylis Cole will remain as Membership Co-ordinator.
- 8. Motion to Adjourn : moved by Chris Needles; seconded by Neil Betteridge. Approved.
- 9. Next Meeting: Monday May 9 Open Board meeting 6:30PM; Community Meeting to discuss GWNA priorities and goals 7:00PM